2020

Annual Budget Report

TOWN OF TROPHY CLUB

FINANCIAL PLAN
PROPOSED

FISCAL YEAR
TWENTY TWENTY

PREPARED BY
DEPARTMENT OF FINANCE

Town Manager's Message

Dear Mayor, Council and Residents,

For the past two years I have had the privilege and honor to serve The Town of Trophy Club as your Fire Chief and most recently Council has displayed their trust in me to hold the position of Interim Town Manager for which I am incredibly grateful. Trophy Club is an alive and vibrant community that is centered around family and we echo this same feeling of community within our elected officials and Town staff who are working hard for you every day to make Trophy Club a "Great Place to Call Home". This work is not successful unless staff has a strong foundation from which to make daily decisions. This foundation is summed up in our five core values:

- Stewardship
- Service
- Teamwork
- Accountability
- Leadership

From these core values elected officials and staff weigh their decisions to ensure that we do not betray the trust we have been given. I am proud, as I am sure you are, of this team not only for what we have been able to accomplish, but the manner in which we have accomplished it.

This budget is presented to the Town Council and residents in accordance with State of Texas Local Government Code and the Town Charter. It was prepared utilizing advanced planning methods, Governmental Accounting Standards Board (GASB 34) provisions, and complying with the adopted Fund Balance Policy.

The budget goals for Fiscal Year 2020 are:

- Provide property tax relief through Trophy Club's first ever homestead exemption
- Present a budget where expenditures do not exceed revenues excluding capital equipment replacement, while maintaining current service levels.
- Maintain $0.11/$100 valuation Interest & Sinking (I&S) rate

The proposed budget includes total revenues of $11,281,478 and expenditures of $11,207,303. Transfers into the general fund from other funds are $91,500 and transfers out to the Capital Replacement Fund are $542,639. The General Fund Balance is anticipated to decrease by $376,964 bringing the anticipated General Fund Balance to $5,577,934which is 48.4% of FY2020 expenditures.

The FY 2020 budget highlights include:

Personnel

- A 3% merit based salary and associated benefits increase

Services and Supplies

- Increases in Information Services non-capital equipment and auxiliary services (Microsoft licenses, internet connectivity)
- Compensation and Classification Study
- Increases in utility costs

Equipment Replacement & Capital

- EMS Lifepac
- 2 fleet vehicles
- 5 mowers
- Resurface Competition and Kiddie Pool

FUTURE CHALLENGES AND OPPORTUNITIES

With regard to the long and short term, the most significant challenge Trophy Club faces is heavy reliance on property tax revenue. In the FY 2020 budget, 61.1% of the General Fund revenue for the Town was generated through property tax revenue which is very susceptible to economic changes. Currently we are enjoying an increase in property values which has allowed us to present a budget with very little strain on the General Fund, fund balance. The Town is only a few years away from build-out, which has already decreased permitting revenue and has pushed the Town into an even deeper reliance on property tax revenue.

Town Council and staff are putting a high priority on developing other revenue streams such as increasing sales tax. The Town has been working to recruit and develop new opportunities for destination restaurants such as HG Sply which should open in late August or early September. We are also working hard to fill the PD-30 commercial spaces with quality service/retail businesses that are attractive to our residents and neighbors.

SUMMARY & CONCLUSION

The Town of Trophy Club is in good economic standing and is planning on having another prosperous fiscal year. This year's FY 2020 budget represents a collective effort by the Town Council and the Town staff to meet challenges facing our community, maintain our current service levels while providing property tax relief to our citizens. The proposed budget is very lean and is below our effective tax rate while meeting the goals and objectives outlined in the Town's strategy map. In FY 2020 Town staff endeavors to maintain its policy of continual process and service improvements while being fiscally responsible.   I appreciate the opportunity to be a part of and lead in this organization that provides our community with exceptional services, strong public safety, and an excellent quality of life.

Sincerely,

Wade L. Carroll

Wade L. Carroll
Interim Town Manager

General Fund

Revenues	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Property Tax	$ 5,769,797	$ 6,267,051	$6,493,422	$6,838,589	$6,725,110	$6,894,957	$7,105,621
Licenses and Permits	598,586	333,780	614,931	217,500	423,000	304,700	113,500
Franchise Fees	953,622	888,863	867,446	805,087	778,123	772,647	761,081
Sales Tax	821,227	883,612	925,572	946,711	983,832	1,015,684	1,046,111
Fines and Fees	356,307	349,503	488,313	336,251	309,495	300,360	301,128
Intergovernmental	-	581,633	608,910	674,452	674,452	759,624	782,413
Charges for Service	300,337	806,815	803,477	794,174	800,757	869,402	891,848
Investment Income	33,477	48,503	109,662	45,000	165,000	132,000	125,000
Miscellaneous Income	259,315	117,186	197,568	121,144	150,115	122,104	122,104
Grant Revenue	-	-	16,339	-	106,000	110,000	110,000
Total Revenues	**$ 9,092,668**	**$ 10,276,946**	**$ 11,125,639**	**$ 10,778,908**	**$ 11,115,884**	**$ 11,281,478**	**$ 11,358,806**
FOOT	$ -	$ -	$ 346,731	$ -	$ -	$ -	$ -

Expenditures	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Manager's Office	$ 826,562	$ 577,140	$ 507,918	$ 605,346	$ 522,027	$ 698,073	$ 713,279
Legal	307,245	110,140	110,989	127,230	126,350	126,350	129,230
Police	2,223,459	2,092,872	2,298,219	2,411,786	2,551,022	2,511,491	2,657,825
Emergency Medical Services	923,247	979,623	1,421,803	1,117,128	1,182,050	1,252,329	1,227,316
Fire	-	1,031,700	1,097,509	1,273,919	1,376,171	1,336,445	1,405,274
Streets	356,472	381,756	340,910	218,764	199,675	224,672	234,655
Parks	1,340,468	1,748,111	1,606,727	1,598,094	1,457,454	1,606,333	1,660,242
Recreation	632,364	675,994	561,580	662,134	647,072	647,315	671,197
Community Events	26,155	34,006	26,664	37,738	36,283	33,383	33,867
Community Development	576,508	507,011	556,128	655,775	589,247	618,612	635,462
Finance	400,642	442,798	533,987	567,277	560,858	580,570	602,203
Municipal Court	75,421	81,377	89,899	86,962	62,509	73,941	76,295
Administrative Services	159,216	170,404	405,362	463,993	468,395	468,395	499,453
Information Services	478,364	490,098	663,011	578,346	568,596	615,236	623,616
Facilities Maintenance	99,528	127,330	256,589	339,477	335,941	343,174	250,340
Total Expenditures	**$ 8,425,653**	**$ 9,450,360**	**$ 10,477,295**	**$ 10,743,968**	**$ 10,683,650**	**$ 11,136,320**	**$ 11,420,254**
FOOT	$ 2	$ (1)	$ (1)	$ (0)	$ 0	$ 0	$ -

Other Sources (Uses)	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Lease Proceeds	$ -	$ -	$ 264,732	$ -	$ -	$ -	$ -
Transfers In	111,702	63,000	63,000	63,000	63,000	91,500	91,500
Transfers Out	(275,744)	(720,934)	(35,817)	(501,461)	(501,461)	-	-
Total Other Sources (Uses)	**$ (164,042)**	**$ (657,934)**	**$ 291,915**	**$ (438,461)**	**$ (438,461)**	**$ 91,500**	**$ 91,500**

Fund Balance	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Beginning Fund balance	$ 3,691,189	$ 4,194,162	$ 4,611,119	$ 4,840,005	$ 5,551,378	$ 5,954,899	$ 6,191,557
Net increase (Decrease)	502,973	168,652	940,259	(403,521)	(6,227)	236,658	30,052
Ending Fund Balance	**$ 4,194,162**	**$ 4,362,814**	**$ 5,551,378**	**$ 4,436,484**	**$ 5,545,151**	**$ 6,191,557**	**$ 6,221,608**

Fund Balance Detail	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Reserve Fund balance	$ 2,610,419	$ 3,051,388	$ 3,153,933	$ 3,373,629	$ 3,355,533	$ 3,340,896	$ 3,426,076
Committed Fund Balance	189,475	183,855	182,863	170,863	170,863	158,863	134,863
Unassigned Fund Balance in Excess (Deficit) of 30%	1,394,268	1,127,571	2,214,582	891,992	2,018,755	2,691,798	2,660,669
Total Fund Balance	**$ 4,194,162**	**$ 4,362,814**	**$ 5,551,378**	**$ 4,436,484**	**$ 5,545,151**	**$ 6,191,557**	**$ 6,221,608**

MANAGER'S OFFICE

MANAGER'S OFFICE	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Personnel							
Salaries	$ 507,107	$ 363,140	$ 306,591	$ 398,947	$ 296,680	$ 467,987	$ 484,160
Overtime	-	444	-	-	-	-	-
Longevity	1,175	195	175	398	235	295	305
Stipend	3,000	4,500	-	-	-	-	-
Certification Pay	-	-	-	-	-	1,200	1,200
Retirement	79,022	56,898	50,665	48,909	53,555	44,817	46,386
Medical Insurance	40,310	17,286	14,777	5,795	2,634	27,342	28,441
Dental Insurance	3,137	1,125	986	382	370	1,932	1,999
Vision Insurance	533	126	104	79	81	192	198
Life Insurance & Other	3,200	1,574	1,422	1,430	1,221	2,474	2,561
Social Security Taxes	26,388	21,492	16,685	14,187	13,980	21,048	21,785
Medicare Taxes	7,060	5,208	4,244	4,103	4,430	4,922	5,095
Unemployment Taxes	878	114	495	428	34	513	531
Workers' Compensation	1,088	910	654	716	263	782	810
Pre-Employment Physicals/Testing	-	666	-	-	-	-	-
Auto Allowance	6,054	4,250	6,000	6,000	4,500	6,000	6,000
Employee Relations	2,632	6,051	972	450	900	450	450
Total Personnel	**$ 681,583**	**$ 483,982**	**$ 403,771**	**$ 481,824**	**$ 378,883**	**$ 579,954**	**$ 599,920**
Services/Supplies							
Professional Outside Services	$ 6,117	$ 7,195	$ 850	$ 3,440	$ 2,650	$ 9,940	$ 6,440
TC Magazine	-	-	-	-	-		-
Records Management	2,912	2,004	1,825	2,512	2,250	2,250	2,295
Newsletter/Year-In-Review	5,438	1,363	-	-	-	-	-
Elections	36,098	6,567	13,452	14,200	57,242	11,500	11,730
Meals on Wheels	-	-	-	-	-	-	-
Advertising	10,256	4,465	3,503	4,000	3,000	4,200	4,284
Printing	864	896	1,463	600	550	815	640
Schools & Training	3,499	3,612	7,448	10,335	2,200	11,020	7,540
Communications/Pagers/Mobiles	3,590	2,325	1,650	1,800	1,800	1,800	1,800
Independent Labor	1,473	874	-	-	-	-	-
Dues & Membership	17,845	17,691	8,561	16,909	15,377	15,320	15,330
Travel & Per Diem	2,644	5,238	2,397	3,500	1,500	4,400	4,550
Meetings	2,755	1,688	1,765	3,660	3,660	3,770	3,660
Office Supplies	811	1,557	1,870	2,200	2,200	2,240	2,281
Postage	2,072	4,078	891	750	807	754	769
Publications/Books/Subscriptions	988	118	486	420	420	422	425
Mayor/Council Expense	21,535	19,748	19,676	22,488	22,488	22,688	24,615
Small Equipment	-	1,300	-	-	-	-	-
Furniture/Equipment <$5,000	-	395	81	1,000	1,000	1,000	1,000
Contingency Expense	15,266	6,453	38,229	25,000	25,000	25,000	25,000
Miscellaneous Expense	10,816	5,592	-	1,000	1,000	1,000	1,000
Incentive Program	-	-	-	9,708	-	-	-
Total Services/Supplies	**$ 144,978**	**$ 93,159**	**$ 104,147**	**$ 123,522**	**$ 143,144**	**$ 118,119**	**$ 113,359**
Total Expenditures	**$ 826,562**	**$ 577,140**	**$ 507,918**	**$ 605,346**	**$ 522,027**	**$ 698,073**	**$ 713,279**

Legal	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Personnel							
Salaries	$ 168,093	$ -	$ -	$ -	$ -	$ -	$ -
Longevity	1,148	-	-	-	-	-	-
Stipend	750	-	-	-	-	-	-
Retirement	33,849	-	-	-	-	-	-
Medical Insurance	3,906	-	-	-	-	-	-
Dental Insurance	280	-	-	-	-	-	-
Vision Insurance	55	-	-	-	-	-	-
Life Insurance & Other	497	-	-	-	-	-	-
Social Security Taxes	8,873	-	-	-	-	-	-
Medicare Taxes	2,440	-	-	-	-	-	-
Unemployment Taxes	171	-	-	-	-	-	-
Workers' Compensation	262	-	-	-	-	-	-
Total Personnel	**$ 220,324**	**$ -**	**$ -**	**$ -**		**$ -**	**$ -**
Services/Supplies							
Professional Outside Services	$ 79,365	$ 105,835	$ 110,729	$ 126,000	$ 126,000	$ 126,120	$ 129,000
Schools & Training	-	-	-	-	-	-	-
Communications/Pagers/Mobiles	392	-	-	-	-	-	-
Dues & Membership	-	-	-	-	-	-	-
Travel & Per Diem	-	-	-	-	-	-	-
Office Supplies	223	216	-	200	200	200	200
Postage	25	1	41	50	50	30	30
Publications/Books/Subscriptions	6,916	3,997	219	880	-	-	-
Miscellaneous Expense	-	91	-	100	100	-	-
Total Services/Supplies	**$ 86,921**	**$ 110,140**	**$ 110,989**	**$ 127,230**	**$ 126,350**	**$ 126,350**	**$ 129,230**
Total Expenditures	**$ 307,245**	**$ 110,140**	**$ 110,989**	**$ 127,230**	**$ 126,350**	**$ 126,350**	**$ 129,230**

Police

	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Personnel							
Salaries	$ 1,275,122	$ 1,224,169	$ 1,366,780	$ 1,577,996	$ 1,626,920	$ 1,674,900	$ 1,733,522
Overtime	80,503	64,143	95,434	57,200	160,254	60,000	60,000
Longevity	11,105	6,005	7,108	6,530	6,148	7,378	7,636
Stipend	15,750	10,600	-	-	-	-	-
Certification	11,929	8,100	5,800	11,100	19,000	17,400	18,009
Holiday Pay	23,658	-	-	-	-	-	-
Retirement	172,155	163,707	174,753	195,549	220,965	218,319	225,960
Medical Insurance	107,728	111,183	137,663	170,628	138,678	141,610	146,566
Dental Insurance	9,198	7,507	9,384	11,941	8,189	11,658	12,066
Vision Insurance	1,842	1,016	1,317	1,320	1,303	1,435	1,486
Life Insurance & Other	10,137	6,703	7,741	9,145	9,099	11,506	11,909
Social Security Taxes	84,510	77,511	83,932	100,439	102,461	109,100	112,919
Medicare Taxes	19,866	18,443	19,846	23,835	24,308	25,515	25,519
Unemployment Taxes	5,955	830	5,322	4,643	4,643	4,275	4,279
Workers' Compensation	24,469	24,651	29,873	33,360	33,360	34,870	34,874
Pre-Employment Physicals/Testing	4,992	4,626	2,611	-	1,415	-	-
Clothing Allowance	1,186	1,250	-	1,200	-	-	-
Total Personnel	**$ 1,860,105**	**$ 1,730,446**	**$ 1,947,564**	**$ 2,204,886**	**$ 2,356,743**	**$ 2,317,966**	**$ 2,394,742**
Services & Supplies							
Professional Outside Services	$ 40,491	$ 11,563	$ 14,826	$ 1,000	$ 1,000	$ -	$ 21,000
Records Management	925	1,178	-	-	-	-	-
Advertising	4,976	2,901	2,930	2,000	1,800	2,000	2,100
Printing	779	144	662	700	730	100	900
Abatements	-	-	-	-	-	-	-
Schools & Training	12,422	11,674	17,474	-	-	-	14,400
Electricity	14,781	13,359	-	-	-	-	-
Water	823	1,036	-	-	-	-	-
Telephone	-	-	-	-	-	-	-
Communications/Pagers/Mobiles	15,063	15,240	12,222	16,932	17,392	17,621	17,621
Building Maintenance	7,287	5,940	-	-	-	-	-
Vehicle Maintenance	37,375	45,664	46,805	27,900	27,550	27,900	34,700
Equipment Maintenance	4,579	536	656	4,375	2,000	-	3,350
Cleaning Services	-	-	-	-	-	-	-
Qualifying Expenses	12,424	8,430	18,190	1,000	979	-	20,000
Emergency Management	54	2,153	-	-	-	-	-
Dispatch - Denton County	32,369	30,447	39,020	39,338	39,500	41,154	43,000
Independent Labor	2,750	2,650	650	-	-	-	-
Dues & Membership	1,707	3,279	2,125	3,855	3,800	4,100	4,100
Travel & Per Diem	8,089	7,804	9,659	10,500	10,500	10,500	10,500
Meetings	1,064	516	780	700	500	700	700
Office Supplies	3,886	4,777	5,768	2,500	2,500	500	3,000
Postage	461	626	676	550	500	100	550
Publications/Books/Subscription	537	95	416	1,000	2,028	1,300	1,000
Fuel	26,010	28,388	33,244	43,500	35,000	41,250	43,312
Uniforms	22,304	17,183	43,624	22,000	21,700	22,050	20,350
Protective Clothing	1,530	1,020	14,523	-	-	-	-
Investigative Materials	6,376	6,037	5,223	5,000	5,100	6,000	6,500
Animal Control	5,104	3,690	3,936	7,750	5,400	5,750	5,800
Small Equipment	26,904	11,760	17,139	2,000	2,000	2,000	4,000
Furniture/Equipment <$5,000	385	-	-	-	-	-	-
Maintenance Supplies	2,308	2,368	-	-	-	-	-
Miscellaneous Expense	6,096	2,415	2,191	2,000	2,000	2,000	2,200
Programs & Special Projects	16,138	5,410	8,702	12,300	12,300	8,500	4,000
Prompt Payment Interest	-	-	-	-	-	-	-
Total Services/Supplies	**$ 315,993**	**$ 248,283**	**$ 301,440**	**$ 206,900**	**$ 194,279**	**$ 193,525**	**$ 263,083**
Capital							
Capital Outlay	$ 47,362	$ 114,143	$ 49,215	$ -	$ -	$ -	$ -
Total Capital	**$ 47,362**	**$ 114,143**	**$ 49,215**	**$ -**	**$ -**	**$ -**	**$ -**
Total Expenditures	**$ 2,223,459**	**$ 2,092,872**	**$ 2,298,219**	**$ 2,411,786**	**$ 2,551,022**	**$ 2,511,491**	**$ 2,657,825**

Emergency Medical Services

Emergency Medical Services	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Personnel							
Salaries	$ 512,086	$ 537,397	$ 582,659	$ 600,464	$ 663,462	$ 665,229	$ 687,077
Overtime	58,919	68,555	71,354	80,762	96,034	72,896	75,447
Longevity	5,730	5,599	5,856	6,566	6,358	6,890	7,131
Stipend	9,750	6,313	-	-	-	-	-
Certification	5,140	4,988	4,950	8,250	5,838	9,750	10,091
Holiday Pay	14,718	-	-	-	-	-	-
Retirement	73,242	78,959	83,463	90,984	96,234	99,005	102,471
Medical Insurance	58,498	61,733	77,361	74,126	68,798	79,220	81,993
Dental Insurance	4,620	4,365	5,395	5,985	5,074	6,670	6,903
Vision Insurance	858	431	576	536	545	612	633
Life Insurance & Others	4,140	2,855	3,322	4,068	3,252	4,982	5,156
Social Security Taxes	33,612	34,461	36,983	42,716	43,383	46,795	48,433
Medicare Taxes	7,863	8,057	8,653	9,990	10,150	10,944	11,327
Unemployment Taxes	1,514	159	1,623	1,542	382	1,625	1,681
Workers' Compensation	7,969	7,885	8,473	10,786	3,890	16,762	17,348
Pre-Employment Physicals/Testing	800	1,291	7,337	7,794	7,794	6,675	6,883
Total Personnel	**$ 799,459**	**$ 823,046**	**$ 898,005**	**$ 944,569**	**$1,011,194**	**$ 1,028,053**	**$1,062,575**
Services/Supplies							
Professional Outside Services	$ 2,231	$ 1,907	$ 125	$ 3,000	$ 3,000	$ 5,500	$ 1,515
Collection Fees	21,004	20,877	23,858	23,432	20,000	20,000	20,000
Hazmat Disposal	608	642	167	240	240	240	247
Radios	2,486	219	3,283	3,000	3,000	2,250	2,317
Schools & Training	2,476	1,701	3,970	6,425	6,425	7,500	7,343
Electricity	5,766	6,446	4,895	8,000	8,000	8,400	8,800
Water	1,925	2,758	3,203	3,800	3,800	4,000	4,200
Telephone	-	-	-	-	-	-	-
Communications/Pagers/Mobiles	4,558	4,616	6,010	2,780	4,510	4,510	4,510
Building Maintenance	657	2,779	1,582	3,000	3,000	3,000	3,090
Vehicle Maintenance	4,979	12,137	7,443	13,845	13,845	8,950	14,086
Equipment Maintenance	315	3,148	9,929	11,958	11,958	10,980	11,220
Emergency Management	1,746	3,470	2,448	6,330	6,330	4,582	1,989
Dispatch - Denton County	2,472	2,376	3,045	3,481	3,481	3,985	4,105
Dues & Membership	1,249	907	3,755	3,296	3,296	2,964	2,094
Flags & Repairs	2,728	3,360	6,912	9,919	9,919	-	-
Travel & Per Diem	2,115	480	3,545	7,170	7,170	5,400	7,219
Meetings	-	110	377	750	750	750	772
Safety Programs	-	1,289	-	1,700	1,700	2,650	2,714
Inspection Fees	-	-	-	-	-	-	-
Office Supplies	252	464	511	500	500	600	618
Postage	45	28	88	100	100	100	100
Publications/Books/Subscriptions	-	3,201	182	300	300	300	310
Fuel	3,452	4,895	4,478	11,738	11,737	13,265	13,929
Uniforms	8,661	6,956	6,322	5,907	5,907	7,145	6,714
Medical Control	12,799	12,750	12,957	16,988	16,988	21,205	21,503
Pharmacy	5,482	3,119	6,906	6,300	6,300	6,300	6,489
Oxygen	1,084	1,112	2,046	2,000	2,000	2,000	2,060
Disposable Supplies	7,791	7,927	10,882	11,400	11,400	11,400	11,742
Small Equipment	9,817	2,473	3,859	3,900	3,900	11,000	2,745
Maintenance Supplies	-	-	255	300	300	300	310
Miscellaneous Expense	1,003	336	1,427	1,000	1,000	2,000	2,000
Total Services/Supplies	**$ 107,702**	**$ 112,481**	**$ 134,461**	**$ 172,559**	**$ 170,856**	**$ 171,276**	**$ 164,741**
Capital							
Capital Outlay	$ 16,086	$ 44,097	$ 389,337	$ -		$ 53,000	$ -
Total Capital	**$ 16,086**	**$ 44,097**	**$ 389,337**	**$ -**	**$ -**	**$ 53,000**	**$ -**
Total Expenditures	**$ 923,247**	**$ 979,623**	**$1,421,803**	**$1,117,128**	**$1,182,050**	**$ 1,252,329**	**$1,227,316**

Fire

Fire	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Personnel							
Salaries	$ -	$ 537,947	$ 582,657	$ 642,064	$ 686,835	$ 685,229	$ 709,212
Overtime	-	68,555	71,354	73,688	100,875	72,896	75,447
Longevity	-	5,599	5,856	6,566	6,358	6,890	7,131
Stipend	-	6,313	-	-	-	-	-
Certification	-	4,988	4,950	4,950	6,713	9,750	10,091
Retirement	-	79,312	83,513	90,511	105,118	99,005	102,471
Medical Insurance	-	61,919	59,991	74,126	104,052	79,220	81,993
Dental Insurance	-	4,373	5,388	5,985	5,455	6,670	6,903
Vision Insurance	-	429	569	536	1,865	612	633
Life Insurance & Others	-	2,853	3,316	4,068	3,898	4,982	5,156
Social Security Taxes	-	34,596	37,002	44,123	47,419	46,795	48,433
Medicare Taxes	-	8,084	8,651	10,319	11,091	10,944	11,327
Unemployment Taxes	-	158	1,620	1,628	481	1,625	1,681
Workers' Compensation	-	7,885	8,639	11,269	4,071	16,762	17,348
Pre-Employment Physicals/Testing	-	2,917	7,417	7,794	7,794	6,675	6,874
Tuition Reimbursement	-	2,184	3,488	9,600	9,600	8,290	-
Total Personnel	**$ -**	**$ 828,111**	**$ 884,412**	**$ 987,227**	**$ 1,101,625**	**$ 1,056,343**	**$ 1,084,701**
Services/Supplies							
Professional Outside Services	-	2,327	$ 125	$ 3,000	$ 7,000	$ 5,500	$ 1,515
Software & Support	-	608	2,784	12,813	15,182	16,749	13,753
Tax Adminstration	-	-	-	-	1,529	1,605	1,686
Advertising	-	398	-	750	-	1,500	1,545
Printing	-	265	155	250	467	300	310
Radios	-	167	-	-	-	-	-
Schools & Training	-	3,825	15,392	24,090	22,000	24,505	31,148
Electricity	-	6,446	4,895	8,000	8,000	8,400	8,800
Water	-	2,758	3,203	3,800	3,800	4,000	4,200
Telephone	-	-	-	-	-	-	-
Communications/Pagers/Mobiles	-	11,235	15,884	8,925	16,691	16,691	16,691
Building Maintenance	-	13,758	14,335	18,000	19,001	22,200	18,000
Vehicle Maintenance	-	23,053	49,770	48,500	31,200	41,800	43,054
Equipment Maintenance	-	5,214	12,394	21,900	5,599	18,000	18,534
Emergency Management	-	1,919	158	1,000	2,000	1,000	1,000
Dispatch - Denton County	-	2,376	3,045	3,481	226	3,986	4,105
Dues & Membership	-	15,404	19,601	20,417	41,061	20,337	20,947
Flags & Repairs	-	3,311	1,000	9,419	19,441	-	-
Travel & Per Diem	-	1,979	7,280	13,507	8,497	14,510	13,734
Meetings	-	71	-	-	-	-	-
Safety Programs	-	3,375	-	-	-	-	-
Inspection Fees	-	-	-	-	-	-	-
Office Supplies	-	815	289	250	607	300	310
Printer Supplies	-	-	1,041	1,400	1,798	1,400	1,400
Postage	-	57	53	100	154	100	103
Publications/Books/Subscriptions	-	350	267	350	557	350	350
Fuel	-	15,614	9,082	13,933	13,933	12,215	12,826
Uniforms	-	9,266	6,338	5,907	4,891	7,145	6,714
Medical Control	-	-	-	-	-	-	-
Pharmacy	-	158	-	-	-	-	-
Oxygen	-	-	-	-	-	-	-
Safety Equipment/Protective Clothing	-	27,815	25,217	31,600	19,138	27,700	28,531
Disposable Supplies	-	-	-	-	-	-	-
Small Equipment	-	17,681	5,499	8,300	2,196	4,950	5,100
Hardware	-	-	914	4,200	7,221	4,458	3,300
Maintenance Supplies	-	410	386	1,500	1,688	1,500	1,545
Miscellaneous Expense	-	767	3,246	6,000	5,369	4,000	4,120
Programs & Special Projects	-	3,206	10,745	15,300	15,300	14,900	15,253
Total Services/Supplies	**$ -**	**$ 174,626**	**$ 213,098**	**$ 286,692**	**$ 274,546**	**$ 280,101**	**$ 278,574**
Capital							
Equipment	$ -	$ -	$ -	-	$ -	$ -	$ -
Capital Replacement	-	-	-	-	-	-	-
Capital Expenses	-	28,962	-	-	-	-	42,000
Capital Outlay	-	28,962	-	-	-	-	42,000
Total Capital	**$ -**	**$ 28,962**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 42,000**
Total Expenditures	**$ -**	**$ 1,031,700**	**$ 1,097,509**	**$ 1,273,919**	**$ 1,376,171**	**$ 1,336,445**	**$ 1,405,274**

Streets

Streets	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Personnel							
Salaries	$ 136,318	$ 164,319	$ 111,226	$ 31,836	$ 32,574	$ 32,797	$ 33,945
Overtime	1,525	1,412	1,069	2,000	921	2,000	2,070
Longevity	1,748	1,928	762	84	87	120	124
Stipend	1,710	1,850	-	-	-	-	-
Retirement	18,327	22,254	13,915	4,427	4,881	4,614	4,776
Medical Insurance	16,667	14,596	12,388	-	-	-	-
Dental Insurance	1,438	1,664	1,666	515	493	557	576
Vision Insurance	271	170	159	41	49	43	45
Life Insurance & Other	1,143	952	640	233	229	240	248
Social Security Taxes	8,160	9,916	6,427	2,103	2,296	2,165	2,241
Medicare Taxes	1,908	2,314	1,503	492	538	506	524
Unemployment Taxes	540	71	420	103	16	103	106
Workers' Compensation	3,473	2,874	4,846	1,933	699	1,510	1,563
Pre-Employment Physicals/Testing	207	303	200	-	115	-	-
Total Personnel	**$ 193,437**	**$ 224,622**	**$ 155,222**	**$ 43,767**	**$ 42,898**	**$ 44,655**	**$ 46,218**
Services/Supplies							
Professional Services-PID Utility	$ 2,419	$ -	-	$ -	$ -	$ -	$ -
Schools & Training	76	1,104	300	2,336	750	750	750
Electricity	149,454	145,589	141,731	163,680	148,800	172,000	180,000
Water	599	1,428	-	-	-	-	-
Communications/Pagers/Mobiles	2,025	2,611	2,153	2,466	1,567	1,567	1,567
Property Maintenance	-	867	-	-	-	-	-
Vehicle Maintenance	9	-	-	-	-	-	-
Equipment Maintenance	2,296	2,569	1,301	2,000	3,500	3,500	3,500
Signs & Markings	58	21	-	-	-	-	-
Dues & Membership	403	204	123	-	-	-	-
Travel & Per Diem	-	-	79	1,000	300	300	300
Meetings	109	20	-	150	150	150	150
Office Supplies	532	272	144	300	300	300	300
Postage	0	7	-	100	100	100	100
Uniforms	2,877	1,428	2,171	2,805	1,150	1,150	1,570
Small Tools	2,178	1,014	-	160	160	200	200
Total Services/Supplies	**$ 163,035**	**$ 157,134**	**$ 148,000**	**$ 174,997**	**$ 156,777**	**$ 180,017**	**$ 188,437**
Capital							
Vehicles	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital Replacement	-	-	-	-	-	-	-
Capital Expense	-	-	37,688	-	-	-	-
Transfer Out	-	-	-	-	-	-	-
Transfer To Debt Service	-	-	-	-	-	-	-
Capital Outlay	-	-		-	-	-	-
Capital Outlay	-	-	37,688	-	-	-	-
Total Capital	**$ -**	**$ -**	**$ 37,688**	**$ -**	**$ -**	**$ -**	**$ -**
Total Expenditures	**$ 356,472**	**$ 381,756**	**$ 340,910**	**$ 218,764**	**$ 199,675**	**$ 224,672**	**$ 234,655**

Parks	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Personnel							
Salaries	$ 496,451	$ 533,362	$ 522,190	$ 593,986	$ 536,211	$ 615,805	$ 637,358
Overtime	23,638	10,135	13,906	20,000	13,359	15,000	15,525
Longevity	4,010	4,538	4,166	4,544	4,291	5,639	5,836
Stipend	7,875	8,525	-	-	-	-	-
Certification	2,443	2,300	1,000	2,100	1,500	1,800	1,863
Retirement	67,244	68,800	63,206	75,905	67,373	78,986	81,751
Medical Insurance	64,728	71,121	81,919	97,709	82,737	88,540	91,639
Dental Insurance	5,500	4,248	5,442	6,441	4,650	7,136	7,386
Vision Insurance	1,095	604	729	796	647	813	842
Life Insurance & Other	4,631	3,120	3,323	4,006	3,255	4,251	4,399
Social Security Taxes	31,619	33,387	31,377	38,169	34,609	39,571	40,956
Medicare Taxes	7,395	7,804	7,339	8,927	8,096	9,255	9,578
Unemployment Taxes	2,399	585	2,628	2,394	294	2,565	2,655
Workers' Compensation	10,730	10,898	11,795	13,807	7,176	12,358	12,790
Pre-Employment Physicals/Testing	940	1,076	512	-	463	-	-
Total Personnel	**$ 730,698**	**$ 760,502**	**$ 749,531**	**$ 868,784**	**$ 764,661**	**$ 881,719**	**$ 912,579**
Services/Supplies							
Software & Support	$ -	$ -	$ 4,342	$ -	$ -	$ -	$ -
Advertising	290	916	1,000	500	500	500	515
Schools & Training	1,845	2,613	1,224	4,740	2,710	3,980	3,601
Electricity	35,804	39,445	42,537	55,461	50,200	56,381	59,199
Water	122,475	155,498	175,232	227,973	210,297	239,371	251,340
Communications/Pagers/Mobiles	10,413	9,320	6,835	10,303	8,634	8,634	8,634
Property Maintenance	239,546	229,871	211,675	239,680	216,103	212,150	218,515
Building Maintenance	3,066	985	3,161	3,500	3,500	2,000	2,060
Vehicle Maintenance	12,649	16,259	8,175	13,905	10,955	11,915	15,356
Equipment Maintenance	5,001	16,469	10,580	10,500	13,494	13,494	10,815
Independent Labor	70,320	89,977	106,277	94,632	94,632	99,570	102,042
Storage Rental	11,018	11,589	11,485	6,204	9,708	9,708	10,000
Portable Toilets	3,126	2,540	3,980	3,405	4,950	4,710	4,955
Dues & Membership	2,153	200	743	1,030	1,030	1,475	1,056
Travel & Per Diem	3,390	684	-	1,540	2,485	2,586	2,689
Meetings	156	247	231	750	750	750	772
Safety Program	1,055	-	-	-	-	-	-
Tree City	9,926	2,625	8,000	10,000	10,000	10,000	10,000
Office Supplies	1,008	460	1,769	500	689	500	515
Postage	32	-	11	25	25	25	25
Publications/Books/Subscriptions	509	444	86	700	700	700	721
Fuel	13,514	17,379	16,800	20,350	28,819	19,673	20,656
Uniforms	9,422	5,211	8,143	8,172	7,172	8,347	8,598
Median Banners	-	-	-	-	-	-	-
Small Tools	10,393	6,511	13,583	11,675	11,675	14,675	12,025
Safety Equipment	2,981	1,367	2,865	3,765	3,765	3,470	3,574
Furniture/Equipment <$5,000	6,309	-	-	-	-	-	-
Miscellaneous Expense	1,181	112	-	-	-	-	-
Total Services/Supplies	**$ 577,580**	**$ 610,723**	**$ 638,733**	**$ 729,310**	**$ 692,793**	**$ 724,614**	**$ 747,663**
Capital							
Capital Outlay	$ 32,191	$ 376,886	$ 218,463	$ -	$ -	$ -	$ -
Total Capital	**$ 32,191**	**$ 376,886**	**$ 218,463**	**$ -**	**$ -**	**$ -**	**$ -**
Total Expenditures	**$ 1,340,468**	**$ 1,748,111**	**$ 1,606,727**	**$ 1,598,094**	**$ 1,457,454**	**$ 1,606,333**	**$ 1,660,242**

Recreation	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Personnel							
Salaries	$ 314,555	$ 321,067	$ 293,581	$ 337,953	$ 341,019	$ 342,085	$ 354,058
Overtime	834	3,028	-	3,800	-	-	-
Longevity	1,144	1,183	559	795	604	774	801
Stipend	1,575	1,688	-	-	-	-	-
Certification	-	100	1,000	2,880	1,100	1,200	1,242
Retirement	19,156	16,465	14,619	18,300	18,896	18,668	19,322
Medical Insurance	13,912	10,760	15,637	19,227	20,597	18,999	19,664
Dental Insurance	1,056	690	1,265	1,701	1,430	1,391	1,440
Vision Insurance	193	84	132	148	152	108	112
Life Insurance & Other	1,197	654	756	1,000	840	1,031	1,067
Social Security Taxes	19,251	19,874	17,254	21,417	21,607	21,332	22,078
Medicare Taxes	4,502	4,638	4,035	5,009	5,053	4,989	5,163
Unemployment Taxes	3,454	330	3,454	1,777	1,777	1,643	1,701
Workers' Compensation	6,831	6,314	6,270	8,117	8,117	6,114	6,328
Pre-Employment Physicals/Testing	3,617	4,934	2,939	2,705	2,705	3,000	3,000
Total Personnel	**$ 391,276**	**$ 391,808**	**$ 361,501**	**$ 424,829**	**$ 423,897**	**$ 421,334**	**$ 435,975**
Services/Supplies							
Professional Outside Services	$ -	$ 4,974	$ 4,449	$ 4,450	$ 2,750	$ 2,750	$ 2,750
Software & Support	3,847	3,516	1,966	3,027	1,375	1,375	1,420
Health Inspections	-	-	-	300	300	300	300
Advertising	2,085	5,708	1,278	4,012	2,307	1,125	3,674
Printing	3,321	6,497	170	1,000	500	1,200	1,230
Schools & Training	2,043	5,626	5,511	7,975	6,475	7,590	7,120
Service Charges & Fees	10,772	10,387	15,318	10,800	11,320	10,800	11,000
Electricity	13,779	18,481	19,967	25,300	25,300	26,565	27,893
Water	23,649	37,556	31,999	52,200	52,200	54,810	57,751
Telephone	1,733	1,699	1,721	-	-	-	-
Communications/Pagers/Mobiles	3,126	3,019	3,215	4,562	4,769	4,769	4,769
Property Maintenance	7,779	15,926	18,314	24,820	24,820	20,000	20,600
Independent Labor	-	-	-	-	-	-	-
Equipment rental/Lease	7,800	7,262	6,550	8,600	8,900	8,600	8,858
Dues & Membership	5,415	7,185	9,193	7,295	7,295	9,475	9,478
Travel & Per Diem	3,864	3,035	1,171	3,013	3,013	1,827	1,883
Meetings	529	791	619	850	850	850	877
Field Trips	7,472	7,526	7,898	8,400	6,400	8,400	8,652
Office Supplies	955	2,196	1,682	2,000	2,000	2,000	2,061
Postage	1,348	2,619	120	2,606	2,606	2,606	2,684
Publications/Books/Subscriptions	169	40	151	200	200	200	206
Fuel	16	8	-	1,875	1,875	1,719	1,805
Uniforms	7,868	9,426	12,249	9,750	9,750	9,750	10,039
Chemicals	18,177	21,208	18,442	22,000	22,000	22,000	22,760
Concessions	9,452	8,636	9,075	9,500	9,500	9,500	9,785
Program Supplies	4,284	4,163	3,230	4,600	4,600	4,600	4,738
Special Events	1,529	1,503	424	-	-	-	-
Community Events	-	588	-	1,200	550	1,200	1,236
Safety Equipment	892	2,530	1,415	1,170	2,670	1,620	1,200
Small Equipment	691	-	284	4,250	500	500	500
Furniture/Equipment <$5,000	4,445	6,945	5,998	5,900	4,700	5,200	5,253
Hardware	2,356	314	1,141	4,000	2,000	2,000	2,000
Maintenance Supplies	1,339	1,235	1,398	1,350	1,350	1,350	1,391
Miscellaneous Expenses	1,277	182	2,248	300	300	1,300	1,309
Total Services/Supplies	**$ 152,012**	**$ 200,779**	**$ 187,195**	**$ 237,305**	**$ 223,175**	**$ 225,981**	**$ 235,222**
Capital							
Capital Replacement	$ -	-	-	-	$ -	$ -	$ -
Capital Repairs	12,370	36,038	12,884	-	-	-	-
Capital Expenses	-	-	-	-	-	-	-
Transfer To Debt Service	-	-	-	-	-	-	-
Capital Outlay	76,705	47,368	-	-	-	-	-
Capital Outlay	89,074	83,406	12,884	-	-	-	-
Total Capital	**$ 89,074**	**$ 83,406**	**$ 12,884**	**$ -**	**$ -**	**$ -**	**$ -**
Total Expenditures	**$ 632,364**	**$ 675,994**	**$ 561,580**	**$ 662,134**	**$ 647,072**	**$ 647,315**	**$ 671,197**

Community Events	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Services/Supplies							
Advertising	$ 2,175	$ 777	$ 110	$ 4,700	$ 4,100	$ 1,200	$ 1,236
Printing	-	50	-	600	600	600	600
Schools & Training	-	-	-	-	-	-	-
Event Rentals	10,695	23,816	18,925	21,688	20,833	20,137	20,741
Dues & Membership	-	-	-	-	-	-	-
Travel & Per Diem	480	-	-	-	-	-	-
Uniforms	1,029	-	-	-	-	-	-
Program Supplies	11,517	9,089	7,629	10,750	10,750	11,446	11,290
Miscellaneous Expense	259	274	-	-	-	-	-
Prompt Payment Interest	-	-	-	-		-	-
Total Services/Supplies	**$ 26,155**	**$ 34,006**	**$ 26,664**	**$ 37,738**	**$ 36,283**	**$ 33,383**	**$ 33,867**
Total Expenditures	**$ 26,155**	**$ 34,006**	**$ 26,664**	**$ 37,738**	**$ 36,283**	**$ 33,383**	**$ 33,867**

Community Development	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Personnel							
Salaries	$ 323,740	$ 300,808	$ 314,050	$ 363,291	$ 329,294	$ 354,099	$ 366,493
Overtime	11,607	1,221	150	5,000	-	5,000	5,175
Longevity	1,805	2,465	2,168	1,065	993	1,583	1,638
Stipend	3,563	5,250	0	-	-	-	-
Certification	-	-	0	600	550	600	621
Retirement	44,189	40,620	39,284	48,288	44,205	47,617	49,283
Medical Insurance	33,951	32,335	34,017	52,845	35,018	27,043	27,990
Dental Insurance	2,569	1,708	2,255	3,722	2,074	2,241	2,319
Vision Insurance	537	279	335	377	268	298	308
Life Insurance & Other	2,822	1,727	1,806	2,300	2,078	2,592	2,683
Social Security Taxes	20,563	18,756	18,288	22,937	20,620	22,399	23,183
Medicare Taxes	4,809	4,381	4,277	5,364	4,793	5,239	5,422
Unemployment Taxes	983	246	810	1,026	272	941	973
Workers' Compensation	8,727	8,330	1,658	4,601	1,655	2,591	2,682
Pre-Employment Physicals/Testing	-	17	62	-	220	-	-
Total Personnel	**$ 459,864**	**$ 418,145**	**$ 419,159**	**$ 511,416**	**$ 442,040**	**$ 472,242**	**$ 488,771**
Services/Supplies							
Professional Outside Services	$ -	$ 500	-	$ -	$ -	$ -	$ -
Engineering	86,838	54,027	100,967	90,000	90,000	90,000	90,000
Plan Review Services	-	-	-	-	-	-	-
Appraisal	-	3,000	-	-	-	-	-
Health Inspections	6,325	6,300	7,000	4,500	4,500	4,719	4,955
Inspection Services	-	7,990	15,207	25,500	28,602	25,500	25,500
Advertising	2,642	1,293	1,715	1,000	1,500	1,500	1,600
Printing	57	199	114	600	600	600	600
Computer Mapping	-	-	-	-	-	-	-
Abatements	3,930	621	65	3,000	3,000	3,000	3,000
Schools & Training	1,569	3,225	2,053	4,230	4,230	4,230	4,230
Service Charges & Fees	2	-	-	-	-	-	-
Trash Removal/Recycling	-	59	-	-	-	-	-
Communications/Pagers/Mobiles	4,198	3,334	2,756	3,840	4,121	4,121	4,121
Vehicle Maintenance	486	1,886	923	1,225	1,225	1,250	2,575
Dues & Membership	1,127	146	655	1,379	1,379	1,050	1,050
Travel & Per Diem	435	1,097	173	200	1,100	1,200	1,200
Meetings	76	33	58	250	250	250	250
Plat Filing Fees	222	263	-	700	200	350	360
Office Supplies	1,410	1,603	1,241	1,200	1,000	1,000	1,000
Postage	1,053	461	635	500	500	500	500
Publications/Books/Subscriptions	1,884	221	-	1,000	500	2,000	500
Fuel	2,204	2,028	1,963	3,000	3,000	3,000	3,150
Uniforms	1,667	510	1,145	1,635	1,000	1,600	1,600
Miscellaneous Expense	519	69	299	600	500	500	500
Total Services/Supplies	**$ 116,643**	**$ 88,866**	**$ 136,969**	**$ 144,359**	**$ 147,207**	**$ 146,370**	**$ 146,691**
Capital							
Vehicles	$ -	$ -	0	$ -	$ -	$ -	$ -
Capital Expenditure	-	-	-	-	-	-	-
Transfer To Debt Service	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-		-	-
Total Capital	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Total Expenditures	**$ 576,508**	**$ 507,011**	**$ 556,128**	**$ 655,775**	**$ 589,247**	**$ 618,612**	**$ 635,462**

Finance	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Personnel							
Salaries	$ 207,446	$ 240,797	$ 276,460	$ 324,542	$ 280,803	$ 328,120	$ 339,604
Overtime	-	-	0	-	-	-	-
Longevity	390	670	975	1,268	1,268	750	754
Stipend	2,250	3,300	0	-	-	-	-
Certification	-	-	0	2,400	2,150	2,400	2,484
Retirement	27,239	31,655	34,930	42,840	42,696	43,509	45,032
Medical Insurance	19,812	22,870	30,956	34,089	27,243	36,925	38,218
Dental Insurance	1,605	1,418	2,244	2,935	1,722	2,901	3,002
Vision Insurance	304	184	250	228	229	275	285
Life Insurance & Other	1,710	1,304	1,518	1,981	2,054	2,402	2,486
Social Security Taxes	12,276	14,422	16,282	20,349	19,844	20,539	21,258
Medicare Taxes	2,871	3,368	3,808	4,759	4,641	4,803	4,972
Unemployment Taxes	513	99	648	770	203	770	796
Workers' Compensation	449	447	604	823	176	763	790
Pre-Employment Physicals/Testing	-	125	0	-	171	-	-
Total Personnel	**$ 276,866**	**$ 320,659**	**$ 368,674**	**$ 436,984**	**$ 383,200**	**$ 444,157**	**$ 459,679**
Services/Supplies							
Professional Outside Services	$ 7,497	$ 10,687	$ 45,104	$ 15,400	$ 57,000	$ 14,000	$ 14,000
Auditing	35,000	26,050	38,085	26,640	26,640	25,104	28,110
Appraisal	48,118	50,445	50,203	52,713	53,157	55,815	58,606
Tax Administration	3,444	3,596	4,104	4,268	5,027	5,278	5,542
Advertising	3,325	1,344	1,825	2,247	2,314	4,500	4,550
Printing	4,560	4,730	80	1,000	400	500	500
Schools & Training	1,697	3,667	2,675	7,010	6,375	5,675	5,675
Service Charges & Fees	8,966	9,624	14,349	10,800	14,396	15,196	15,196
Communications/Pagers/Mobiles	1,441	1,800	750	900	1,350	1,350	1,350
Dues & Membership	1,387	1,283	1,125	1,381	1,720	1,150	1,150
Travel & Per Diem	4,203	1,069	2,885	3,364	4,373	4,125	4,125
Meetings	181	336	353	300	300	300	300
Office Supplies	2,079	2,655	2,769	2,600	2,320	2,320	2,320
Postage	1,768	2,628	620	1,000	2,000	1,000	1,000
Publications/Books/Subscriptions	-	-	114	250	-	-	-
Furniture/Equipment <$5000	-	-	-	-	-	-	-
Miscellaneous Expense	110	2,224	271	420	286	100	100
Total Services/Supplies	**$ 123,776**	**$ 122,139**	**$ 165,312**	**$ 130,293**	**$ 177,658**	**$ 136,413**	**$ 142,524**
Total Expenditures	**$ 400,642**	**$ 442,798**	**$ 533,987**	**$ 567,277**	**$ 560,858**	**$ 580,570**	**$ 602,203**

Municipal Court	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Personnel							
Salaries	$ 50,929	$ 55,513	$ 63,630	$ 57,221	$ 32,685	$ 47,507	$ 49,170
Longevity	145	-	-	165	-	-	-
Stipend	750	750	0	-	-	-	-
Certifications	1,116	1,200	1,100	1,200	750	900	932
Retirement	6,857	7,549	8,130	7,647	5,308	6,299	6,520
Medical Insurance	4,218	5,401	6,417	5,795	4,176	5,702	5,901
Dental Insurance	380	332	384	382	263	412	427
Vision Insurance	74	45	52	45	36	47	49
Life Insurance & Other	476	352	379	390	476	348	360
Social Security Taxes	3,277	3,582	3,848	3,632	2,480	3,001	3,106
Medicare Taxes	767	833	900	849	580	702	726
Unemployment Taxes	327	25	162	171	256	171	177
Workers' Compensation	113	109	121	145	159	112	115
Total Personnel	**$ 69,428**	**$ 75,692**	**$ 85,122**	**$ 77,642**	**$ 47,169**	**$ 65,201**	**$ 67,484**
Services/Supplies							
Professional Outside Services	$ 507	$ -	-	$ 3,000	$ 6,600	$ -	$ -
Judge's Compensation	3,300	3,600	3,150	3,900	6,600	6,600	6,600
Advertising	-	-	-	500	-	-	-
Printing	1,100	1,308	1,214	1,100	1,100	1,100	1,100
Schools & Training	119	-	-	-	-	-	-
Jury Fees	-	-	-	-	-	-	-
Dues & Membership	60	120	-	120	260	260	331
Travel & Per Diem	60	191	-	-	-	-	-
Office Supplies	392	212	137	250	330	330	330
Postage	415	231	247	200	400	400	400
Publications/Books/Subscriptions	-	-	29	50	50	50	50
Furniture/Equipment <$5000	-	-	-	-	-	-	-
Miscellaneous Expenses	39	23	-	200	-	-	-
Total Services/Supplies	**$ 5,992**	**$ 5,685**	**$ 4,777**	**$ 9,320**	**$ 15,340**	**$ 8,740**	**$ 8,811**
Total Expenditures	**$ 75,421**	**$ 81,377**	**$ 89,899**	**$ 86,962**	**$ 62,509**	**$ 73,941**	**$ 76,295**

Administrative Services	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Personnel							
Salaries	$ 83,561	$ 87,765	$ 238,323	$ 255,757	$ 263,626	$ 265,990	$ 275,300
Overtime	-	-	245	1,500	-	-	-
Longevity	-	-	148	218	-	290	300
Stipend	-	1,500	0	-	-	-	-
Certifications	800	600	525	3,000	3,300	3,600	3,726
Retirement	11,598	11,717	30,178	33,803	36,848	35,270	36,505
Medical Insurance	4,799	11,481	22,922	25,686	21,368	19,521	20,204
Dental Insurance	463	366	1,414	2,099	1,790	2,489	2,576
Vision Insurance	87	44	160	182	209	228	236
Life Insurance & Other	669	386	1,199	1,510	1,334	1,947	2,015
Social Security Taxes	5,420	5,637	13,920	16,056	16,650	16,733	17,318
Medicare Taxes	1,268	1,318	3,256	3,755	3,894	3,913	4,050
Unemployment Taxes	181	110	568	599	32	599	619
Workers' Compensation	163	195	817	648	136	622	644
Pre-Employment Physicals/Testing	65	69	798	4,000	4,000	4,000	4,000
Auto Allowance	-	-	-	-	-	-	-
Employee Relations	12,728	12,252	36,249	43,600	43,600	43,600	43,600
Tuition Reimbursement	10,616	4,299	5,236	11,400	11,400	20,500	22,500
Employee Assistance Program	2,514	1,898	2,471	2,400	2,400	2,400	2,400
Flexible Benefits Administration	-	-	1,065	2,400	2,400	2,400	2,400
Total Personnel	**$ 134,934**	**$ 139,637**	**$ 359,493**	**$ 408,613**	**$ 412,987**	**$ 424,101**	**$ 438,393**
Services/Supplies							
Professional Outside Services	$ 14,524	$ 24,072	$ 31,426	$ 31,610	$ 31,865	$ 86,550	$ 33,900
Physicals/Testing	144	-	-	-	-	-	-
Advertising	618	300	3,132	1,150	4,817	6,500	3,500
Printing	447	-	-	1,000	225	300	300
Schools & Training	2,999	2,743	4,852	4,945	5,735	7,750	8,072
Organizational Employee Training	-	-	1,990	5,000	2,500	2,500	2,500
Telephone	-	-	-	-	-	-	-
Communications/Pagers/Mobiles	992	750	1,707	2,700	2,732	2,732	2,732
Dues & Membership	874	706	719	1,225	2,173	2,050	2,070
Travel & Per Diem	1,496	787	214	5,650	2,500	4,865	5,903
Meetings	71	66	43	800	800	850	902
Office Supplies	2,087	1,319	959	900	1,761	880	880
Postage	31	24	88	300	300	300	301
Publications/Books/Subscriptions	-	-	-	100	-	-	-
Furniture/Equipment <$5000	-	-	530	-	-	-	-
Miscellaneous Expenses	-	-	210	-	-	-	-
Total Services/Supplies	**$ 24,282**	**$ 30,767**	**$ 45,869**	**$ 55,380**	**$ 55,408**	**$ 115,277**	**$ 61,060**
Total Expenditures	**$ 159,216**	**$ 170,404**	**$ 405,362**	**$ 463,993**	**$ 468,395**	**$ 539,378**	**$ 499,453**

Information Services

	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Personnel							
Salaries	$ 159,799	$ 167,180	$ 160,563	$ 158,683	$ 163,608	$ 165,027	$ 170,803
Longevity	1,815	1,995	2,175	2,340	2,355	2,520	2,608
Stipend	1,500	1,850	0	-	-	-	-
Certification	-	-	0	900	-	-	-
Retirement	19,754	20,853	20,068	21,135	22,151	21,883	22,648
Medical Insurance	10,888	10,710	11,802	11,589	12,022	11,404	11,803
Dental Insurance	829	665	767	763	693	824	853
Vision Insurance	161	90	104	90	94	95	98
Life Insurance & Other	1,188	828	890	929	863	1,208	1,250
Social Security Taxes	10,087	10,632	9,652	10,039	10,601	10,388	10,752
Medicare Taxes	2,359	2,487	2,257	2,348	2,479	2,429	2,514
Unemployment Taxes	548	119	324	342	18	342	354
Workers' Compensation	394	354	336	402	86	386	400
Total Personnel	**$ 209,323**	**$ 217,762**	**$ 208,939**	**$ 209,560**	**$ 214,970**	**$ 216,506**	**$ 224,084**
Services/Supplies							
Software & Support	165,017	168,028	223,436	258,248	256,852	288,186	290,607
Security	376	1,370	2,620	2,257	2,257	2,257	2,257
Schools & Training	534	900	450	4,510	360	3,900	4,510
Telephone	6,269	5,577	3,625	1,000	-	1,000	1,000
Communications/Pagers/Mobiles	31,235	35,737	56,863	40,576	40,575	41,375	41,375
Building Maintenance	-	-	-	-	-	-	-
Independent Labor	846	1,336	24,461	23,400	23,400	23,400	23,400
Copier Rental/Leases	11,645	11,116	10,647	10,651	10,200	11,751	10,651
Dues & Membership	257	150	107	350	350	350	350
Travel & Per Diem	443	1,919	1,159	6,191	-	6,208	6,074
Meetings	25	-	-	122	122	122	122
Office Supplies	721	805	1,080	921	750	921	921
Printer Supplies	7,174	6,860	7,575	7,500	7,500	7,500	7,500
Postage	16	-	66	300	300	300	300
Publication/Books/Subscriptions	-	-	-	-	-	-	-
Uniforms	83	108	110	-	-	-	-
Hardware	9,816	16,685	14,919	12,760	10,960	11,460	10,465
Total Services/Supplies	**$ 234,455**	**$ 250,589**	**$ 347,117**	**$ 368,786**	**$ 353,626**	**$ 398,730**	**$ 399,532**
Capital							
Capital Outlay	9,002	-	-	-	-	-	-
Hardware	25,584	5,166	14,209	-	-	-	-
Hardware	-	-	1,231	-	-	-	-
Capital Expenses	-	16,581	91,515	-	-	-	-
Capital Outlay	34,585	21,747	106,955	-		-	-
Total Capital	**$ 34,585**	**$ 21,747**	**$ 106,955**	**$ -**	**$ -**	**$ -**	**$ -**
Total Expenditures	**$ 478,364**	**$ 490,098**	**$ 663,011**	**$ 578,346**	**$ 568,596**	**$ 615,236**	**$ 623,616**

Facilities Maintenance

Facilities Maintenance	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Personnel							
Salaries	$ -	$ -	0	$ 39,998	$ 40,926	$ 41,205	$ 42,647
Overtime	-	-	0	1,000	947	1,000	1,035
Longevity	-	-	0	110	-	170	176
Stipend	-	-	0	-	-	-	-
Retirement	-	-	0	5,235	5,289	5,464	5,655
Medical Insurance	-	-	0	8,071	7,357	7,968	8,247
Dental Insurance	-	-	0	859	713	928	960
Vision Insurance	-	-	0	69	69	72	75
Life Insurance & Other	-	-	0	293	216	302	312
Social Security Taxes	-	-	0	2,487	2,389	2,565	2,655
Medicare Taxes	-	-	0	582	559	600	621
Unemployment Taxes	-	-	0	171	9	171	177
Workers' Compensation	-	-	0	659	141	1,898	1,965
Total Personnel	**$ -**	**$ -**	**$ -**	**$ 59,534**	**$ 58,615**	**$ 62,342**	**$ 64,524**
Services/Supplies							
Schools & Training	$ -	$ -	-	$ 800	$ 250	$ 250	$ 250
Electricity	11,004	11,569	53,298	62,520	62,520	64,750	66,980
Water	1,036	990	16,748	16,728	16,728	17,650	18,500
Communications/Pagers/Mobil	-	-	-	-	674	674	674
Insurance	53,323	66,263	91,192	94,397	93,706	98,834	-
Building Maintenance	15,827	11,989	21,417	17,598	17,598	17,649	17,701
Equipment Maintenance	-	-	-	-	-	-	-
Cleaning Services	17,292	18,951	38,255	55,200	55,200	57,400	59,600
Kitchen Supplies	-	2,806	4,030	8,000	5,400	5,400	5,400
Travel & Per Diem	-	-	-	200	200	200	200
Office Supplies	-	-	14,135	10,500	10,500	5,550	5,550
Fuel	-	-	-	4,500	6,150	5,500	5,776
Uniforms	-	-	-	-	-	575	785
Vending Machine Supplies	-	-	408	2,000	900	900	900
Furniture/Equipment<$5,000	59	13,144	15,487	5,000	5,000	3,000	1,000
Maintenance Supplies	989	1,617	1,620	2,500	2,500	2,500	2,500
Total Services/Supplies	**$ 99,528**	**$ 127,330**	**$ 256,589**	**$ 279,943**	**$ 277,326**	**$ 280,832**	**$ 185,816**
Total Expenditures	**$ 99,528**	**$ 127,330**	**$ 256,589**	**$ 339,477**	**$ 335,941**	**$ 343,174**	**$ 250,340**

Capital Projects Fund

Capital Projects Fund	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Beginning Fund Balance	**$ 1,694,546**	**$ 8,764,936**	**$ 6,285,515**	**$ 6,285,515**	**$ 5,764,419**	**$ 3,231,713**	**$ 1,741,713**
Revenue							
Contributions/Grants	$ 26,237	$ -	-	$ -	$ -	$ -	$ -
Interest Revenue	28,335	83,988	113,796	60,000	60,000	50,000	50,000
Total Revenue	**$ 54,572**	**$ 83,988**	**$ 113,796**	**$ 60,000**	**$ 60,000**	**$ 50,000**	**$ 50,000**
Expenditures							
General Government	$ 13,602	$ -	-	$ -	$ -	$ -	$ -
Bond Issuance Costs	198,650	-	-	-	-	-	-
Construction	-	-	34,843		-	-	-
Engineering	-	-	46,701		-	-	-
Capital Outlay	3,010,864	7,850,206	589,164	3,218,030	2,592,706	1,540,000	787,485
Total Expenditures	**$ 3,223,116**	**$ 7,850,206**	**$ 670,709**	**$ 3,218,030**	**$ 2,592,706**	**$ 1,540,000**	**$ 787,485**
Other Sources (Uses)							
Debt Proceeds	$ 9,455,000	$ 4,445,000	$ -	$ -	$ -	$ -	$ -
Bond Premium	537,946	128,317	-	-	-	-	-
Transfer In	265,283	720,934	35,817	-	-	-	-
Transfer Out	(19,295)	(7,454)	-	-	-	-	-
Total Other Sources (Uses)	**$ 10,238,934**	**$ 5,286,797**	**$ 35,817**	**$ -**	**$ -**	**$ -**	**$ -**
Net Increase (Decrease)	**$ 7,070,390**	**$ (2,479,421)**	**$ (521,096)**	**$ (3,158,030)**	**$ (2,532,706)**	**$ (1,490,000)**	**$ (737,485)**
Ending Fund Balance	**$ 8,764,936**	**$ 6,285,515**	**$ 5,764,419**	**$ 3,127,485**	**$ 3,231,713**	**$ 1,741,713**	**$ 1,004,228**

Debt Service Fund

Debt Service Fund	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Beginning Fund Balance	**$ 118,542**	**$ 143,174**	**$ 309,043**	**$ 453,559**	**$ 430,094**	**$ 519,687**	**$ 454,283**
Revenue							
Property Taxes	$ 1,688,798	$ 1,900,203	$ 2,099,098	$ 2,246,564	$ 2,246,564	$ 2,375,816	$ 2,449,938
Property Taxes/Delinquent	3,651	3,421	3,648	2,000	2,000	2,000	2,000
Property Taxes/Penalty & Interest	5,205	5,443	4,830	4,500	4,500	4,500	4,500
Intergovernmental Transfer EDC	-	-	-	-	-	-	-
Interest Income	3,032	7,940	19,894	10,000	10,000	5,000	5,000
Total Revenue	**$ 1,700,686**	**$ 1,917,007**	**$ 2,127,471**	**$ 2,263,064**	**$ 2,263,064**	**$ 2,387,316**	**$ 2,461,438**
Expenditures							
Principal Payments	$ 1,378,000	$ 1,263,000	$ 1,463,000	$ 1,718,000	$ 1,718,000	$ 2,003,000	$ 1,743,000
Interest Payments	390,300	688,726	737,825	752,278	763,978	722,590	667,964
Paying Agent Fees	14,255	8,728	5,235	7,500	11,550	7,500	7,500
Bond/CO Issuance cost	-	-	-	-	-	-	-
Total Expenditures	**$ 1,782,555**	**$ 1,960,454**	**$ 2,206,060**	**$ 2,477,778**	**$ 2,493,528**	**$ 2,733,090**	**$ 2,418,464**
Other Sources (Uses)							
Bond Proceeds	$ -	$ -	-	$ -	$ -	$ -	$ -
Bond Proceeds- Premium	-	-	-	-	-	-	-
Refund Cost	-	-	-	-	-	-	-
Transfer In- General Fund	-	-	-	-	-	-	-
Transfer In-EDC 4B	204,023	-	-	204,023	204,023	201,555	203,668
Transfer In- Street Maintenance Sa	-	25,000	25,000	-	-	-	-
Transfer In- Storm Drainage	26,936	26,887	27,209	26,937	26,937	27,533	27,006
Transfer In - Capital Projects	-	7,454	-	-	-	-	-
Transfer In - CCPD	49,881	149,975	147,431	49,881	49,881	51,281	147,481
Transfer In	106,501	209,316	199,640	280,841	280,841	280,369	378,154
Transfer Out	-	-	-	-	-	-	-
Total Other Sources (Uses)	**$ 106,501**	**$ 209,316**	**$ 199,640**	**$ 280,841**	**$ 280,841**	**$ 280,369**	**$ 378,154**
Net Increase (Decrease)	**$ 24,632**	**$ 165,869**	**$ 121,052**	**$ 66,128**	**$ 50,377**	**$ (65,405)**	**$ 421,128**
Ending Fund Balance	**$ 143,174**	**$ 309,043**	**$ 430,094**	**$ 519,687**	**$ 480,471**	**$ 454,283**	**$ 875,411**

Capital Projects Fund	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Beginning Fund Balance	**$ 1,694,546**	**$ 8,764,936**	**$ 6,285,515**	**$ 6,285,515**	**$ 5,764,419**	**$ 3,231,713**	**$ 1,741,713**
Revenue							
Contributions/Grants	$ 26,237	$ -	-	$ -	$ -	$ -	$ -
Interest Revenue	28,335	83,988	113,796	60,000	60,000	50,000	50,000
Total Revenue	**$ 54,572**	**$ 83,988**	**$ 113,796**	**$ 60,000**	**$ 60,000**	**$ 50,000**	**$ 50,000**
Expenditures							
General Government	$ 13,602	$ -	-	$ -	$ -	$ -	$ -
Bond Issuance Costs	198,650	-	-	-	-	-	-
Construction	-	-	34,843		-	-	-
Engineering	-	-	46,701		-	-	-
Capital Outlay	3,010,864	7,850,206	589,164	3,218,030	2,592,706	1,540,000	787,485
Total Expenditures	**$ 3,223,116**	**$ 7,850,206**	**$ 670,709**	**$ 3,218,030**	**$ 2,592,706**	**$ 1,540,000**	**$ 787,485**
Other Sources (Uses)							
Debt Proceeds	$ 9,455,000	$ 4,445,000	$ -	$ -	$ -	$ -	$ -
Bond Premium	537,946	128,317	-	-	-	-	-
Transfer In	265,283	720,934	35,817	-	-	-	-
Transfer Out	(19,295)	(7,454)	-	-	-	-	-
Total Other Sources (Uses)	**$ 10,238,934**	**$ 5,286,797**	**$ 35,817**	**$ -**	**$ -**	**$ -**	**$ -**
Net Increase (Decrease)	**$ 7,070,390**	**$(2,479,421)**	**$ (521,096)**	**$(3,158,030)**	**$(2,532,706)**	**$ (1,490,000)**	**$ (737,485)**
Ending Fund Balance	**$ 8,764,936**	**$ 6,285,515**	**$ 5,764,419**	**$ 3,127,485**	**$ 3,231,713**	**$ 1,741,713**	**$ 1,004,228**

CCPD Fund

CCPD Fund	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Beginning Fund Balance	**$ 134,265**	**$ 202,403**	**$ 61,373**	**$ 57,811**	**$ 77,610**	**$ 154,206**	**$ 156,017**
Revenue							
Sales Tax	$ 196,157	$ 209,200	$ 224,102	$ 204,010	$ 228,744	$ 235,819	$ 242,883
Interest Income	71	142	7	-	-	-	-
Total Revenue	**$ 196,228**	**$ 209,343**	**$ 224,109**	**$ 204,010**	**$ 228,744**	**$ 235,819**	**$ 242,883**
Expenditures							
Personnel							
Salaries	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Overtime	-	-	-	-	-	20,040	20,641
Longevity	-	-	-	-	-	-	-
Stipend	-	-	-	-	-	-	-
Retirement	-	-	-	-	-	2,657	2,737
Medical Insurance	-	-	-	-	-	-	-
Dental Insurance	-	-	-	-	-	-	-
Vision Insurance	-	-	-	-	-	-	-
Life Insurance & Other	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	1,242	1,280
Medicare Taxes	-	-	-	-	-	291	299
Unemployment Taxes	-	-	-	-	-	-	-
Workers' Compensation	-	-	-	-	-	446	446
Total Personnel	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 24,677**	**$ 25,404**
Services & Supplies							
Professional Outside Services	$ -	$ 24,500	-	$ 25,270	$ 23,720	$ 26,000	$ 4,600
Schools & Training	-	-	-	14,500	16,600	15,400	-
Qualifying Expenses	-	-	-	17,650	18,650	18,250	-
Uniforms	-	3,404	4,804	5,000	5,000	6,000	1,000
Small Equipment	25,221	47,493	9,401	50,000	31,000	44,900	27,000
Total Services & Supplies	**$ 25,221**	**$ 75,397**	**$ 14,205**	**$ 112,420**	**$ 94,970**	**$ 110,550**	**$ 32,600**
Capital							
Capital Outlay	$ 102,869	$ 125,000	$ 46,237	$ 43,000	$ 7,297	$ 47,500	$ -
Total Capital	**$ 102,869**	**$ 125,000**	**$ 46,237**	**$ 43,000**	**$ 7,297**	**$ 47,500**	**$ -**
Total Expenditures	**$ 128,090**	**$ 200,397**	**$ 60,441**	**$ 155,420**	**$ 102,267**	**$ 182,727**	**$ 58,004**
Other Sources (Uses)							
Transfer Out	$ -	$ (149,975)	$ (147,431)	$ (49,881)	$ (49,881)	$ (51,281)	$ (147,481)
Total Other Sources (Uses)	**$ -**	**$ (149,975)**	**$ (147,431)**	**$ (49,881)**	**$ (49,881)**	**$ (51,281)**	**$ (147,481)**
Net Increase (Decrease)	**$ 68,139**	**$ (141,030)**	**$ 16,237**	**$ (1,291)**	**$ 76,596**	**$ 1,811**	**$ 37,398**
Ending Fund Balance	**$ 202,403**	**$ 61,373**	**$ 77,610**	**$ 56,520**	**$ 154,206**	**$ 156,017**	**$ 193,415**

EDC 4B Fund

EDC 4B Fund	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Starting Net Position	**$ 406,525**	**$ 561,248**	**$ 713,274**	**$ 805,708**	**$ 814,202**	**$ 95,030**	**$ 302,950**
Revenue							
Sales Tax - General	$ 400,621	$ 426,862	$ 449,003	$ 453,356	$ 453,356	$ 486,224	$ 500,789
NTX Magazine Revenue	-	-	-	-	-	-	-
Interest Income	1,289	3,918	8,298	2,000	2,000	4,000	4,000
Total Revenue	**$ 401,910**	**$ 430,779**	**$ 457,301**	**$ 455,356**	**$ 455,356**	**$ 490,224**	**$ 504,789**
Expenses							
Professional Outside Services	$ -	$ 2,000	$ 1,500	$ 1,470	$ 1,116	$ 4,000	$ 4,000
Auditing	1,000	1,000	1,000	2,000	2,000	4,000	4,000
Advertising	95	480	377	4,000	4,080	35,000	38,060
Printing	-	-	-	200	34	200	200
Schools & Training	345	-	350	1,000	1,000	1,000	1,000
Dues & Membership	-	2,500	-	1,150	1,200	1,200	1,200
Travel & Per Diem	30	-	-	422	-	750	750
Office Supplies	-	30	-	200	225	200	200
Miscellaneous Expense	2,500	3,535	2,500	3,000	2,500	4,000	4,000
EDC Projects	3,500	17,018	106,950	416,560	261,010	-	-
Incentive Programs	140,773	140,773	140,773	205,773	696,940	-	-
Transfer to General Fund	-	-	-	-	-	30,000	30,000
Transfer to Debt Service	-	-	-	204,023	204,023	201,555	203,668
Bond Principal	-	-	-	-	-	-	-
Bond Interest	98,745	111,018	102,723	-	-	-	-
Debt Issue Cost	-	-	-	-	-	-	-
Paying Agent Fees	200	400	200	400	400	400	400
Total Expenses	**$ 247,188**	**$ 278,753**	**$ 356,373**	**$ 840,198**	**$ 1,174,528**	**$ 282,305**	**$ 287,478**
Net Increase (Decrease)	**$ 154,722**	**$ 152,026**	**$ 100,928**	**$ (384,842)**	**$ (719,172)**	**$ 207,919**	**$ 217,311**
Ending Net Position	**$ 561,248**	**$ 713,274**	**$ 814,202**	**$ 420,866**	**$ 95,030**	**$ 302,950**	**$ 520,262**

Street Maintenance Fund	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Beginning Fund Balance	**$ 65,306**	**$ (5,017)**	**$ 92,856**	**$ 96,706**	**$ 96,706**	**$ 100,787**	**$ 121,788**
Revenue							
Sales Tax	$ 200,310	$ 213,431	$ 224,501	$ 226,678	$ 226,678	$ 243,112	$ 250,395
Interest Income	30	35	10	-	-	-	-
Total Revenue	**$ 200,340**	**$ 213,466**	**$ 224,512**	**$ 226,678**	**$ 226,678**	**$ 243,112**	**$ 250,395**
Expenditures							
Personnel							
Salaries	$ 23,249	$ 17,391	$ 55,188	$ 58,186	$ 62,376	$ 62,300	$ 64,481
Overtime	-	470	1,042	-	-	-	-
Longevity	-	145	1,158	1,106	1,116	1,220	1,263
Stipend	540	300	-	-	-	-	-
Retirement	3,088	2,391	7,066	7,739	8,394	8,261	8,550
Medical Insurance	5,363	3,646	7,600	5,795	7,982	5,702	5,901
Dental Insurance	507	271	600	725	620	783	811
Vision Insurance	96	31	72	73	75	76	79
Life Insurance & Other	234	130	360	426	384	456	472
Social Security Taxes	1,273	1,065	3,385	3,676	4,101	3,938	4,076
Medicare Taxes	298	249	792	860	953	921	953
Unemployment Taxes	122	(12)	225	239	24	239	248
Workers' Compensation	1,162	1,793	2,678	3,532	1,272	2,914	3,016
Pre-employment Physicals/Testing	-	-	-	-	-	-	-
Total Personnel	**$ 35,931**	**$ 27,871**	**$ 80,166**	**$ 82,357**	**$ 87,297**	**$ 86,811**	**$ 89,850**
Services & Supplies							
Water	$ -	$ -	-	$ 2,000	$ 2,000	$ 2,000	$ 2,000
Communications/Pagers/Mobiles	-	15	60	-	-	-	-
Vehicle Maintenance	3,218	3,102	3,530	3,235	3,500	3,500	4,200
Equipment Maintenance	-	-	-	-	300	300	300
Street Maintenance	149,493	28,420	123,055	100,000	100,000	100,000	100,000
Signs & Markings	16,204	25,890	13,305	20,000	20,000	20,000	20,000
Fuel	4,871	5,237	4,273	7,500	7,500	7,500	7,875
Small Tools	737	58	789	2,000	2,000	2,000	2,000
Miscellaneous Expense	-	-	-	-	-	-	-
Total Service & Supplies	**$ 174,523**	**$ 62,723**	**$ 145,014**	**$ 134,735**	**$ 135,300**	**$ 135,300**	**$ 136,375**
Capital							
Vehicles	$ -	$ -	0	$ -	$ -	$ -	$ -
Capital Replacement	-	-	-	-	-	-	-
Capital Outlay	$ 35,208	-	-	-	$ -	$ -	$ -
Total Capital	**$ 35,208**	**$ -**	**$ -**	**$ -**		**$ -**	**$ -**
Total Expenditures	**$ 245,662**	**$ 90,594**	**$ 225,179**	**$ 217,092**	**$ 222,597**	**$ 222,111**	**$ 226,225**
Other Sources (Uses)							
Transfer To Debt Service	$ (25,000)	$ (25,000)	$ (25,000)	$ -	$ -	$ -	$ -
Transfer To Storm Drainage	$ -	$ -	-	-	$ -	$ -	$ -
Transfer Out	(25,000)	(25,000)	(25,000)	-	-	-	-
Total Sources Other (Uses)	**$ (25,000)**	**$ (25,000)**	**$ (25,000)**	**$ -**	**$ -**	**$ -**	**$ -**
Net Increase (Decreases)	**$ (70,322)**	**$ 97,872**	**$ (25,668)**	**$ 9,586**	**$ 4,081**	**$ 21,001**	**$ 24,170**

Storm Drainage Utility	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Beginning Working Capital	**$ 234,000**	**$ 242,387**	**$ 330,449**	**$ 415,781**	**$ 415,781**	**$ 449,766**	**$ 544,933**
Revenue							
Storm Drainage Fee	$ 420,665	$ 418,158	$ 425,018	$ 432,754	$ 432,754	$ 424,200	$ 428,442
Hazardous Waste Stipend	-	-	-	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-	-	-
Interest Income	914	2,086	7,245	500	-	-	-
Total Revenue	$ 421,579	$ 420,244	$ 432,263	$ 433,254	$ 432,754	$ 424,200	$ 428,442
Expenses							
Personnel Services							
Salaries	$ 22,991	$ -	-	$ -	$ -	$ -	$ -
Overtime	-	-	-	-	-	-	-
Longevity	65	-	-	-	-	-	-
Stipend	188	-	-	-	-	-	-
Retirement	2,989	-	-	-	-	-	-
Medical Insurance	1,036	-	-	-	-	-	-
Dental Insurance	104	-	-	-	-	-	-
Vision Insurance	20	-	-	-	-	-	-
Life Insurance & Other	151	-	-	-	-	-	-
Social Security Taxes	1,412	-	-	-	-	-	-
Medicare Taxes	330	-	-	-	-	-	-
Unemployment Taxes	43	-	-	-	-	-	-
Workers' Compensation	108	-	-	-	-	-	-
Total Personnel	$ 29,436	$ -	$ -	$ -	$ -	$ -	$ -
Services & Supplies							
Professional Outside Services	$ 36,685	$ 20,358	$ 23,855	$ 58,400	$ 93,400	$ 29,400	$ 30,400
Engineering/Construction	20,922	3,896	18,244	30,000	30,000	30,000	30,000
Trash Removal/Recycling	2,115	1,739	3,008	3,000	3,000	2,000	2,000
Street Sweeping	6,344	3,544	3,697	7,637	4,500	4,500	4,500
Independent Labor	9,897	12,521	6,369	53,820	20,000	20,000	20,000
Dues & Membership	100	100	110	200	200	200	200
Fuel	-	-	-	-	-	-	-
Miscellaneous Expense	-	-	-	-	-	-	-
Depreciation Expense	43,460	51,083	51,083	-	-	-	-
Total Services & Supplies	$ 119,523	$ 93,241	$ 106,366	$ 153,057	$ 151,100	$ 86,100	$ 87,100
Capital							
Capital Replacement	$ -	0	0	$ -	$ -	$ -	$ -
Capital Expense	-	-	-	-	-	-	-
Capital Projects	-	-	-	-	-	-	-
Transfer to Drainage Capital Projects	36,488	-	-	-		-	-
Total Capital	$ 36,488	$ -	$ -	$ -	$ -	$ -	$ -
Debt Service							
Principal	$ 140,000	$ 145,000	$ 150,000	$ 155,000	$ 155,000	$ 155,000	$ 160,000
Interest	25,540	27,054	23,356	24,275	24,275	20,400	16,463
Total Debt Service	$ 165,540	$ 172,054	$ 173,356	$ 179,275	$ 179,275	$ 175,400	$ 176,463
Total Expenses	$ 350,987	$ 265,295	$ 279,722	$ 332,332	$ 330,375	$ 261,500	$ 263,563
Other Sources (Uses)							
Cumulative effect on change in accoun	$ -	$ -	$ 1	$ -		$ -	$ -
Transfer In	-	-	-	-	-	-	-
Transfer to General Fund	$ (40,000)	$ (40,000)	$ (40,000)	$ (40,000)	$ (40,000)	$ (40,000)	$ (40,000)
Transfer To Debt Service	(22,206)	(26,887)	(27,209)	(26,937)	(2,693,680)	(27,533)	(27,006)
Transfer Out	$ (62,206)	$ (66,887)	$ (67,209)	$ (66,937)	$ (2,733,680)	$ (67,533)	$ (67,006)
Total Other Sources	$ (62,206)	$ (66,887)	$ (67,209)	$ (66,937)	$ (2,733,680)	$ (67,533)	$ (67,006)
Net Increase (Decrease)	$ 8,386	$ 88,062	$ 85,332	$ 33,985	$ (2,631,301)	$ 95,167	$ 97,874
Ending Working Capital	**$ 242,387**	**$ 330,449**	**$ 415,781**	**$ 449,766**	**$ (2,215,520)**	**$ 544,933**	**$ 642,807**

Trophy Club Park Fund

Trophy Club Park Fund	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Beginning Working Capital	**$ (52,106)**	**$ (62,055)**	**$ (20,169)**	**$ 112,991**	**$ 112,991**	**$ 117,036**	**$ 104,782**
Revenue							
Park Revenue	$ 46,270	$ 178,362	$ 167,304	$ 175,000	$ 120,000	$ 160,000	$ 160,000
Interest Income	-	1	13	-	-	-	-
Miscellaneous Revenue	61,106	-	94,521	-	-	-	-
Total Revenue	**$ 107,376**	**$ 178,363**	**$ 261,838**	**$ 175,000**	**$ 120,000**	**$ 160,000**	**$ 160,000**
Expenses							
Personnel							
Salaries	$ 37,622	$ 14,807	$ 19,360	$ 48,584	$ 41,687	$ 49,282	$ 51,007
Longevity	204	-	-	-	-	-	-
Stipend	300	-	-	-	-	-	-
Retirement	3,386	-	487	2,985	2,939	3,109	3,218
Medical Insurance	2,780	-	521	2,825	2,575	2,789	2,886
Dental Insurance	216	-	39	222	179	-	-
Vision Insurance	30	-	5	24	24	-	-
Life Insurance & Other	211	-	26	167	112	172	178
Social Security Taxes	2,250	857	1,147	3,020	2,407	3,056	3,162
Medicare Taxes	526	215	268	706	565	715	740
Unemployment taxes	229	87	216	245	113	231	239
Workers' Compensation	926	409	391	1,167	426	1,009	1,045
Pre-Employment Physicals/Testing	-	-	-	-	-	-	-
Total Personnel	**$ 48,680**	**$ 16,374**	**$ 22,461**	**$ 59,945**	**$ 51,027**	**$ 60,363**	**$ 62,475**
Services & Supplies							
Professional Outside Services	$ -	$ -	-	$ -	$ -	$ -	$ -
Auditing	1,000	1,000	1,000	2,000	2,000	-	-
Software & Support	8,041	3,276	4,339	4,255	3,835	3,815	3,929
Advertising	638	810	484	1,900	313	1,900	1,900
Printing	-	150	-	3,080	600	600	1,820
Schools & Training	-	304	-	-	-	-	-
Service Charges & Fees	7,120	13,577	13,068	9,680	9,000	10,000	10,000
Electricity	2,060	1,777	1,244	2,046	2,046	2,148	2,256
Water	3,088	5,346	4,105	4,680	4,680	4,914	5,160
Telephone	2,183	2,283	-	-	-	-	-
Communications/Pagers/Mobiles	1,734	453	2,832	933	958	958	958
Insurance	1,200	1,211	1,200	1,200	1,200	-	-
Property Maintenance	4,138	17,188	6,700	10,000	15,000	17,000	17,510
Equipment Maintenance	1,442	1,827	2,623	3,750	3,750	3,750	3,862
Independent Labor	10,508	29,662	19,546	28,600	28,600	28,600	29,458
Portable toilets	3,193	3,848	6,796	4,250	4,250	4,250	4,377
Dues & Membership	-	-	-	140	140	140	144
Travel & Per Diem	324	-	-	-	-	-	-
Office Supplies	312	85	-	1,075	1,107	1,107	1,140
Postage	94	-	-	336	346	346	356
Fuel	215	10	-	1,170	1,193	990	1,040
Uniforms	356	201	-	415	430	423	424
Community Events	4,391	7,646	4,847	9,700	9,700	9,700	9,991
Small Tools	177	141	-	300	520	500	503
Furniture/Equipment<$5,000	5,997	3,774	-	800	1,000	-	-
Maintenance Supplies	23	151	48	400	545	450	464
Miscellaneous Expense	-	2,997	-	300	4,376	300	309
Depreciation Expense - Machinery a	2,411	2,387	2,387	-	-	-	-
Total Services & Supplies	**$ 60,645**	**$ 100,103**	**$ 71,218**	**$ 91,010**	**$ 95,589**	**$ 91,891**	**$ 95,601**
Total Expenses	**$ 109,325**	**$ 116,477**	**$ 108,678**	**$ 150,955**		**$ 152,254**	**$ 158,076**
Other Sources (Uses)							
Park Administration Transfer	$ (8,000)	$ (20,000)	$ (20,000)	$ (20,000)	$ (20,000)	$ (20,000)	$ (20,000)
Police and EMS Service Transfer	-	-	-	-		-	-
Transfer Out	$ (8,000)	$ (20,000)	$ (20,000)	$ (20,000)	$ (20,000)	$ (20,000)	$ (20,000)
Total Other Sources (Uses)	**$ (8,000)**	**$ (20,000)**	**$ (20,000)**	**$ (20,000)**	**$ (20,000)**	**$ (20,000)**	**$ (20,000)**
Net Increase (Decrease)	**$ (9,949)**	**$ 41,886**	**$ 133,159**	**$ 4,045**	**$ 100,000**	**$ (12,254)**	**$ (18,076)**

Hotel Occupancy Fund

Hotel Occupancy Fund	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Beginning Fund Balance	**$ 475,748**	**$ 564,363**	**$ 399,883**	**$ 681,413**	**$ 790,686**	**$ 1,101,213**	**$ 1,461,013**
Revenue							
Hotel Occupancy Tax	$ 302,374	$ 487,489	$ 619,506	$ 600,000	$ 600,000	$ 550,000	$ 550,000
July 4th Revenue	3,310	12,733	10,503	-	-	7,500	7,500
Interest Income	763	5,407	9,296	5,000	5,000	5,000	5,000
Total Revenue	**$ 306,447**	**$ 505,629**	**$ 639,305**	**$ 605,000**	**$ 605,000**	**$ 562,500**	**$ 562,500**
Expenditures							
Personnel							
Salaries	$ -	$ 84,911	$ 102,380	$ -	$ -	$ -	$ -
Overtime	-	5,118	-	20,000	20,000	20,000	21,000
Longevity	-	527	444	-	-	-	-
Stipend	-	938	-	-	-	-	-
Retirement	-	10,666	12,477	-	-	-	-
Medical insurance	-	6,373	7,952	-	-	-	-
Dental Insurance	-	394	724	-	-	-	-
Vision Insurance	-	53	89	-	-	-	-
Life Insurance & Other	-	449	536	-	-	-	-
Social Security Taxes	-	5,091	6,033	-	-	-	-
Medicare Taxes	-	1,182	1,411	-	-	-	-
Unemployment Taxes	-	67	445	-	-	-	-
Workers' Compensation	-	1,746	1,656	-	-	-	-
Pre-Employement Physicals/Testing	-	-	27	-	-	-	-
Total Personnel	**$ -**	**$ 117,515**	**$ 134,176**	**$ 20,000**	**$ 20,000**	**$ 20,000**	**$ 21,000**
Services & Supplies							
Professional Outside Services	$ -	$ -	$ 10,297	$ -	$ -	$ -	$ -
Auditing	-	-	-	2,000	2,000	3,000	3,000
Advertising	-	-	15,292	13,000	42,961	13,000	13,260
Service Charges & Fees	-	61	-	-	-	-	-
Printing	-	-	-	-	-	-	-
Communications/Pagers/Mobiles	-	1,306	421	-	-	-	-
Event Rentals	72,961	50,453	3,094	1,500	1,500	1,500	15,045
Dues & Membership	-	795	406	3,900	3,900	3,900	3,978
July 4 Celebration	-	24,000	84,816	94,800	130,072	111,300	114,883
Total Services & Supplies	**$ 72,961**	**$ 76,615**	**$ 114,327**	**$ 115,200**	**$ 180,433**	**$ 132,700**	**$ 150,166**
Capital							
Capital Outlay	$ 44,871	$ 475,979	$ -	$ 50,000	$ 33,335	$ 50,000	$ 50,000
Total Capital	**$ 44,871**	**$ 475,979**	**$ -**	**$ 50,000**	**$ 33,335**	**$ 50,000**	**$ 50,000**
Total Expenditures	**$ 117,832**	**$ 670,109**	**$ 248,502**	**$ 185,200**	**$ 233,768**	**$ 202,700**	**$ 221,166**
Other Sources (Uses)							
Transfer To General Fund	$ -	$ -	0	$ -	$ -	$ -	$ -
Transfer To Future Capital Project Res	-	-	-	-	-	-	-
Transfer Out	$ (100,000)	$ -	$ -	$ -	$ -	$ -	$ -
Total Other Sources (Uses)	**$ (100,000)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Net Increase (Decrease)	**$ 88,615**	**$ (164,480)**	**$ 390,803**	**$ 419,800**	**$ 371,232**	**$ 359,800**	**$ 341,334**
Ending Fund Balance	**$ 564,363**	**$ 399,883**	**$ 790,686**	**$ 1,101,213**	**$ 1,161,918**	**$ 1,461,013**	**$ 1,802,347**

Court Technology Fund

Court Technology Fund	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Beginning Fund Balance	**$ 21,519**	**$ 19,097**	**$ 17,926**	**$ 15,557**	**$ 17,498**	**$ 11,312**	**$ 13,462**
Revenue							
Municipal Court Technology Fee	$ 3,481	$ 3,429	$ 5,009	$ 4,200	$ 2,800	$ 2,800	$ 2,800
Miscellaneous Revenue	-	-	-	-	-	-	-
Total Revenue	**$ 3,481**	**$ 3,429**	**$ 5,009**	**$ 4,200**	**$ 2,800**	**$ 2,800**	**$ 2,800**
Expenditures							
Software & Support	$ 5,904	$ 4,600	$ 4,672	$ 6,945	-	-	-
Hardware	-	-	765	1,500	650	650	650
Total Expenditures	**$ 5,904**	**$ 4,600**	**$ 5,437**	**$ 8,445**	**$ 650**	**$ 650**	**$ 650**
Net Increase (Decrease)	**$ (2,423)**	**$ (1,171)**	**$ (427)**	**$ (4,245)**	**$ 2,150**	**$ 2,150**	**$ 2,150**
Ending Fund Balance	**$ 19,097**	**$ 17,926**	**$ 17,498**	**$ 11,312**	**$ 19,648**	**$ 13,462**	**$ 15,612**

Court Security Fund

Court Security Fund	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Beginning Fund Balance	**$ 21,903**	**$ 20,571**	**$ 19,893**	**$ 19,707**	**$ 19,657**	**$ 17,357**	**$ 16,557**
Revenue							
Municipal Court Security Fee	$ 2,620	$ 2,572	$ 3,756	$ 3,600	$ 2,200	$ 2,200	$ 2,200
Total Revenue	**$ 2,620**	**$ 2,572**	**$ 3,756**	**$ 3,600**	**$ 2,200**	**$ 2,200**	**$ 2,200**
Expenditures							
Schools and Training	$ -	$ 250	$ 681	$ 550	$ 400	$ 400	$ 400
Small Equipment	952	-	-	-	-	-	-
Travel and Per Diem	-	-	311	600	1,100	1,100	1,100
Total Expenditures	**$ 952**	**$ 250**	**$ 992**	**$ 1,150**	**$ 1,500**	**$ 1,500**	**$ 1,500**
Other Sources (Uses)							
Transfer In	$ -	$ -	0	$ -	$ -	$ -	$ -
Transfer Out	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(1,500)	(1,500)
Total Other Sources (Uses)	**$ (3,000)**	**$ (3,000)**	**$ (3,000)**	**$ (3,000)**	**$ (3,000)**	**$ (1,500)**	**$ (1,500)**
Net Increase (Decrease)	**$ (1,332)**	**$ (678)**	**$ (236)**	**$ (550)**	**$ (2,300)**	**$ (800)**	**$ (800)**
Ending Fund Balance	**$ 20,571**	**$ 19,893**	**$ 19,657**	**$ 19,157**	**$ 17,357**	**$ 16,557**	**$ 15,757**

TIRZ#1 Fund	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Beginning Fund Balance	$ 10,273	$ (379,235)	$ (334,114)	$ (593,324)	$ (592,353)	$ (540,670)	$ (494,064)
Revenue							
Property Tax	$ 10,492	$ 46,083	$ 80,316	$ 81,458	$ 75,479	$ 83,902	$ 86,419
Sales Tax	-	6,305	5,231	14,359	4,800	7,800	8,034
Total Revenue	**$ 10,492**	**$ 52,389**	**$ 85,547**	**$ 95,817**	**$ 80,279**	**$ 91,702**	**$ 94,453**
Professional Outside Services	$ -	$ -	-	$ 1,470	$ 4,000	$ 3,000	$ 3,000
Incentive Programs	400,000	7,268	343,786	41,694	38,098	42,096	43,059
Total Expenditures	**$ 400,000**	**$ 7,268**	**$ 343,786**	**$ 43,164**	**$ 42,098**	**$ 45,096**	**$ 46,059**
Net Increase (Decrease)	**$ (389,508)**	**$ 45,121**	**$ (258,239)**	**$ 52,654**	**$ 38,181**	**$ 46,606**	**$ 48,394**
Ending Fund Balance	$ (379,235)	$ (334,114)	$ (592,353)	$ (540,670)	$ (554,172)	$ (494,064)	$ (445,670)

Parkland Dedication Fund

	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Beginning Fund Balance	**$ -**	**$ -**	**$ -**	**$ 470,270**	**$ 470,270**	**$ 270,270**	**$ 108,270**
Revenue							
Interest Income	$ -	$ -	$ 6,555	$ 500	$ -	$ -	$ -
Miscellaneous Revenue			-	120,000	-	-	-
Park Revenues	-	-	500,000	-	-	-	-
Total Revenue	**$ -**	**$ -**	**$ 500,200**	**$ 120,500**	**$ -**	**$ -**	**$ -**
Expenditures							
Capital Expenditures	$ -	$ -	$ 39,130	$ 400,000	$ 200,000	$ 162,000	$ -
Total Expenditures	**$ -**	**$ -**	**$ 29,930**	**$ 400,000**	**$ 200,000**	**$ 162,000**	**$ -**
Net Increase (Decrease)	**$ -**	**$ -**	**$ 470,270**	**$ (279,500)**	**$ (200,000)**	**$ (162,000)**	**$ -**
Ending Fund Balance	**$ -**	**$ -**	**$ 470,270**	**$ 190,770**	**$ 270,270**	**$ 108,270**	**$ 108,270**

Recreation Program Fund	FY 2016 ACTUAL	FY 2017 ACTUAL	FY 2018 ACTUAL	FY 2019 BUDGET	FY 2019 ESTIMATE	FY 2020 PROPOSED	FY 2021 PROJECTED
Beginning Fund Balance	**$ 3,395**	**$ 2,269**	**$ 7,307**	**$ 3,655**	**$ 3,655**	**$ 3,655**	**$ 3,655**
Revenue							
Recreation Programs	$ 10,398	$ 13,715	$ 5,113	$ 8,500	$ 6,000	$ 6,000	$ 6,000
Total Revenue	**$ 10,398**	**$ 13,715**	**$ 5,113**	**$ 8,500**	**$ 6,000**	**$ 6,000**	**$ 6,000**
Expenditures							
Recreation Programs	$ 11,523	$ 8,677	$ 8,765	$ 8,500	$ 6,083	$ 6,000	$ 4,584
Total Expenditures	**$ 11,523**	**$ 8,677**	**$ 8,765**	**$ 8,500**	**$ 6,083**	**$ 6,000**	**$ 4,584**
Net Increase (Decrease)	**$ (1,125)**	**$ 5,038**	**$ (3,653)**	**$ -**	**$ (83)**	**$ -**	**$ 1,416**
Ending Fund Balance	**$ 2,269**	**$ 7,307**	**$ 3,655**	**$ 3,655**	**$ 3,572**	**$ 3,655**	**$ 5,071**